	MON (DAY 0)							
Start	Finish	Duration	EVENT	ROOM	NOTES			
14:30	17:30	3:00	MSaaS BUSINESS MODEL WORKSHOP 1	TBD	LTC BIAGINI, M&S COE			
15:00			CAX Forum Registration	Hotel Lobby	CMDR COE with M&S COE			

Start	Finish	Duration	1st STREAM	NOTES			
10:00	13:30	3:30		KEYNOTE SPEECHES /PLENARY			
10:00	10:05	0:05		pening speech - Director			
10:05	10:15	0:10	Ho	ost welcome - Director C BLG DMOD, possibly the			
10:15	10:30	0:15		awaiting confirmation of MOD			
10:30	10:45	0:15					
10:45	11:00	0:15		JFTC/ COL Zeh			
11:00	11:15	0:15	Rear	Admiral (R) Simon Willia	ams, Clarion		
11:15	11:30	0:15	Assoc. Prof. Velizar	Shalamanov, PhD, Bulga	arian Academy of Sciences		
11:30	11:40	0:10		Admin Instruction	S		
11:40	12:00	0:20		COFFEE BREAK			
			KEYNOTE ROUN	D TABLE, PLENARY Prese	ntations and discussion		
12:00	12:05	0:05	LTC Jason .	Jones, DDIR, M&S COE -	Roundtable Chair		
12:05	12:15	0:10		Director M&S CO			
12:15	12:25	0:10		prof Togarev			
12:25	12:35	0:10	F	Agatino Mursia, NMSG C	nairman		
12:35	12:45	0:10					
12:45	13:15	0:30	Roun	Extra time that could be reduced			
13:15	13:30	0:15					
13:30	14:45	1:15		LUNCH BREAK			
Start	Finish	Duration	Room #	Room #	Room #	NOTES	
14:45	15:45	1:00	NATO TRAINING AND SIMULATION CENTRES (LTC JONES)	C2SIM (LTC BIAGINI)	FUTURE OF SIMULATIONS (LTC Mazal)		
14:45	15:15	0:30	LTC Jason Jones, MS COE Update	Kevin Galvin, ThalesGroup, C2-Simulation Operationalization	Erdal Cayirci, Dataunitor, Quantum Modelling and Simulation		
15:15	15:45	0:30	LTC Wolfhard Schmidt, JFTC, JFTC Update with focus on NATO Command Structure Adaption		Frank Mullen, IDA, A Modeling and Simulation Gap Management Framework		
15:45	17:15	1:30	EXTENDED INDUSTRY COFFEE BREAK, EXHIBITION AREA			Time per Booth - 90min / 12 = cca 7min5 min + questions	
17:15	18:45	1:30	NATO TRAINING AND SIMULATION CENTRES (LTC JONES)	CAX AS A SERVICE (MSaaS) LTC BIAGINI			
17:15	17:45	0:30	LTC Simmer, CZE SimCenter, CAX and Mil. Tranining in CZE Army	Agatino Mursia and Marco Picollo, Leonardo OCEAN MORPHEUS			

17:45	18:15	0:30	LTC W. Schmidt (JFTC), Mr. Wim Huiskamp (TNO), M&S in support of future training (Chances, limits,	Robert Sigfried, Towards a Concept for Multi-National Pooling and Sharing of M&S Resources		
18:15	18:45	0:30	new developments), panel with Military, Industry and NATO STO	LTC Marco Biagini, NATO M&S CoE Approach to MSaaS Experimentation		
18:45	19:15	0:30	Break			
19:15	21:15	2:00	Networking Event, Hotel Marinela			

	WED (DAY 2)									
Start	Finish	Duration	Room #	Room #	Room #	NOTES				
9:00	10:30	1:30	MS other than CAX (TBD)	CYBER CAX (LTC BIAGINI)	TRAINING AND EXERCISES (LTC JONES)	9 presentations				
9:00	9:30	0:30	Roger ter Heide, SIM-CI, How climate change and cyber vulnerability affect the ability to operate in urban areas	LTC W. Schmidt (JFTC)/Mr T. Rogula (JFTC), Simulation of Cyber-attack based effects in CAX	COL FERRELL, TBD					
		0:30	0:30	00 0:30	0 0:30	0:30	COL Nikolov, CMDR COE, MSG-147 from the	Mr.Tom Lasch, Simulation Interoperability from a Cyber Security standpoint	MAJ Pier Vincenzo PIZZO, The JFX CAX – Joint Fire Exercise / Computer Assisted Exercise	
9:30	10:00						concept to the technical solution			
10:00	10:30	0:30		LTC Marco BIAGINI. Cyber Synthetic Environment Concept and Experimentation	LTC Bjarne Korsgard, NJHQ, JTLS at the Norwegian Joint Headquarters					
10:30	11:00	0:30		COFFEE BREAK						
Start	Finish	Duration	Room #	Room #	Room #	NOTES				
11:00	13:00	2:00	M&S FOR DECISION MAKING SUPPORT (MAJ KUHN)	CYBER SYNTHETIC CONCEPT WORKSHOP (LTC BIAGINI)	PROFESSIONAL-IZING M&S PERSONNEL (LTC HODICKY)					
11:00	11:30	0:30	Hans ten Bergen MASA, Operational Research & Decision Support in Constructive Simulation		LTC Jan Mazal, MSG 152 Progress Report					
11:30	12:00	0:30	Andrzej Najgebauer,WAT PL, MS as Operational Decision Support		Imre Balogh, Naval Postgraduate School (USA), LVC from an Educational Perspective					

12:00	12:30	0:30	Garry Horn/Maj Kuhn, TBD - MSG-155, Data Farming Approaches and Aspects		Tess Butler, RUDY NICE, Communication & transparency - Enabling the MS&T Community	
12:30	13:00	0:30	Dr. Huber, Fraunhofer Institute, DataFarming Services		Prof. Agostino Bruzzone, Univ. of Genoa Strategic Engineering: How Simulation could Educate and Train the Strategists of Third Millennium	
13:00	14:30	1:30	LUNCH BREAK			
14:30	18:30	4:00	SOCIAL EVENT - CITY TOUR			

Start	Finish	Duration	Room #	Room #	Room #	NOTES
9:00	10:30	1:30	INDUSTRY TOOLS IN SUPPORT OF CAX (Lt.Col. Hodicky)	EXIS Workshop/JFTC (Lt.Col. Schmidt)	GAME BASED APPLICATION FOR CAX (LTC Mazal)	
9:00	9:30	0:30	David Paterson, 4C Strategies, Integrating Exercise Management Tools, Simulations and C2 Systems	EXIS Workshop	Nils Hinrichsen, E-Sim, Hybrid Wargaming – Adding the Execution of Plans	
9:30	10:00	0:30	Peter Swan, VT Mak, Simulation in the Cloud: Lessons learned while deploying a persistent simulation capability in the cloud		Craig Turner, BI SIM, BISim Capability Brief	
10:00	10:30	0:30	Björn Löfstrand, Pitch, NATO HLA Certification of Compliance with STANREC 4800 : AMSP-04 NETN FAFD		Gord Youngston, SimFront, Tool Evolution: Data Wrangler to Pan-Exercise Control	
10:30	11:00	0:30		COFFEE BREAK		
11:00	12:00	1:00			M&S SUPPORTING ANALYSIS (MAJ Kuhn)	
11:00	11:30	0:30	Set-up for Plenary Closing Remarks		Paddy Little, Director, Cervus Defence Training Data Analysis	
11:30	12:00	0:30			LTC Jan Hodicky, Univ. of Brno, Experimentation and Automation Challenges	
12:00	12:30	0:30	CLOSING REMARKS, DIR			
12:30	14:00	1:30	LUNCH BREAK			
14:00	15:00	1:00	M&S COE AAR and	Admin Discussion		